



U.S. Mountain Community Summit

Vail, Colorado
January 14-17 2019

U.S. MOUNTAIN COMMUNITY SUMMIT
HOUSING SOLUTIONS

VAIL RESORTS
EXPERIENCE OF A LIFETIME

TOWN OF VAIL

RCLCO
REAL ESTATE ADVISORS

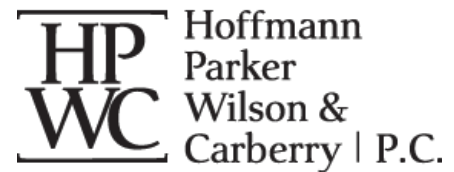
vail valley
PARTNERSHIP



EAGLE COUNTY



APX¹



359
DESIGN



THANK YOU TO OUR 2019
SPONSORS

U.S. MOUNTAIN COMMUNITY SUMMIT

TUESDAY JANUARY 15TH 2019 AGENDA

MORNING SESSION I: LODGE AT VAIL RESORT

7:45-8:00: Registration and Check-in

7:45-8:45: Breakfast Served at the International Ballroom at the Lodge at Vail Resort

8:00-8:30: Welcoming Remarks with U.S. Mountain Community Summit Planning Committee George Ruther: Town of Vail, Chris Romer: Vail Valley Partnership, Kristin Kenney Williams, Commfluent Inc., Bobby Lipnick: Vail Valley Task Force, Natalie Spencer: APX1, Dave Chapin: Mayor of Vail

8:30-9:00: Speaker Session: "Public-Private Nexus: U.S. Mountain Community Summit Context and Genesis" (Natalie Spencer, APX1 Founder)

9:00-9:30: Panel Discussion: "Toolkit for Workforce Housing Development" with Kimball Crangle: Colorado Market President, Gorman & Company, George Ruther: Housing Director, Town of Vail, Steev Wilson: Founding Partner Forum Phi, Timothy Hoppin: Director, Hunt Real Estate Capital, Matt Jones: VP HR Vail Resorts® (Moderated by Natalie Spencer, APX1 Founder)

9:30-10:00: Audience Q&A and discussion

NETWORK SKI I: VAIL MOUNTAIN

10:30-2:30: Network Ski hosted by Vail Mountain. Skiers/riders to group by ability level and mixed A, B, C, D Industry Category

APRÈS DISCUSSION: EXPRESS LIFT

3:00-4:00: Dive into meaningful conversation with U.S. Mountain Community Summit cohorts, speakers, and panelists.

IMPACT EVENING SESSION: DONOVAN PAVILION

5:20: Shuttle departs Lodge at Vail for Donovan Pavilion

6:00: Dinner Service begins hosted by the Town of Vail

6:30-7:30: Speaker Session: "Innovations in Impact Investment" with Impact Investment Pioneer, Jeremy Keele

8:00: Shuttle departs Donovan Pavilion for Lodge at Vail

THANK YOU TO OUR 2019 SPONSORS



U.S. MOUNTAIN COMMUNITY SUMMIT

TUESDAY JANUARY 15TH 2019 SPEAKERS & PANELISTS

JEREMY KEELE

Jeremy is Senior Advisor to Maycomb Capital, a leading multi-fund impact investing platform based in New York City. Jeremy is also currently raising a national-focused "Opportunity Fund" targeting real estate and small business investments into low-income communities around the country.

Jeremy is a recognized leader in impact investing with a diverse range of professional experiences in the private and public sectors. Jeremy was most recently President & CEO of the Sorenson Impact Center, a university-based think- and do-tank focused social impact and innovation. During his time at Sorenson, Jeremy advised dozens of investors, government agencies, family offices, foundations and non-profits on strategies to align their funding and activities with their values. In partnership with the Obama Administration and Sundance Film Festival, Jeremy created one of the premier social impact and innovation global events, the annual Winter Innovation Summit. Under Jeremy's leadership, the Center grew from two employees in 2013 to nearly 40 in 2018 with ~100 student fellows annually. Jeremy was an early thought leader on the Opportunity Zone legislation and partnered with Jim Sorenson and the program architects, the Economic Innovation Group (EIG), to advocate for its passage in the US Congress. Jeremy has been actively involved in the national roll-out of the program since then, speaking on it at over 30 national conferences policymakers and other key stakeholders, advised governors and other state policymakers on designating O-Zones in their states. Prior to Sorenson, Jeremy was deputy mayor over policy for his hometown of Salt Lake. Jeremy oversaw the policy portfolio of Mayor Ben McAdams with a \$1.2 billion annual budget, 4,000 + employees and 1.2 million residents. While in government, Jeremy helped structure and negotiate the first social impact bond in the country focused on high-quality early childhood education for at-risk kids in the community. Prior to his time in government, Jeremy was a corporate attorney with the law firms of Cleary Gottlieb and Latham & Watkins in New York, London and Los Angeles. During his 8 years of practice Jeremy led numerous multibillion dollar, cross-border mergers & acquisitions and corporate financing transactions for large corporate clients around the world. Jeremy holds a BS from Brigham Young University, a JD from New York University and an MPA from Harvard.

NATALIE SPENCER

Community alchemist and entrepreneur, Natalie is the founder of APX1.CO, the first nationwide effort to address the core issues resort-based mountain towns face. From workforce housing to food security, APX1 is dedicated to research, investment, and development for livable mountain communities®. Natalie's diverse background in business, geo-security, and development spans a decade. She worked in refugee resettlement, international water policy, and infrastructure design in remote Asia and Africa, after which she founded a technology company to map international crisis relief resources. Her inspiring connections led her to launch the internationally recognized Google for Entrepreneurs Speaker Series in Jackson Hole. Natalie founded PACE, Navvi®, AirMoby, and APX1. She studied finance at Harvard Business School HBX and attended the Advanced Environmental and Energy Sciences: Masters of Science in Architecture Program where she tested high-altitude building materials for Glacial Lake Outburst Flood applications. Natalie graduated magna cum laude from the University of Hawaii. She speaks Hindi, Urdu, and Arabic. Natalie is an athlete, Wilderness EMT, whitewater and ski guide, experience she applies to strategy, risk management, and leadership in her professional life.

KIMBALL CRANGLE

Kimball is the Colorado Market President for Gorman & Company. Since expanding Gorman to the Colorado marketplace in 2014, Ms. Crangle has delivered several mixed-use, urban infill revitalization projects in Metro Denver. She also assisted in a Workforce Housing development recently completed in the Town of Vail and broke ground on a mixed-income and Workforce Housing project in Keystone, Colorado. Ms. Crangle was formerly Senior Developer for Denver Housing Authority, the largest Public Housing Authority in Colorado and the Rocky Mountain Region. Kimball is a certified CCIM, active in ULI, and a founding member of All in Denver. She is co-chair of Blueprint Denver (the City of Denver's 20 year land use and transportation plan) and a proponent of implementing socially equitable housing communities.

STEEV WILSON

AIA, NCARB, LEED AP is the founding Partner of Forum Phi, a multi-disciplinary design firm that has received national recognition for its extensive portfolio of architecture, interior design, and land planning services. Originally from New York, Steev received a Bachelor of Architecture from Syracuse University. As a resident of Aspen, Steev serves on the Basalt Chamber Resort Association, Employee Sustainability Committee for the Aspen Chamber of Commerce, Create Mentorship Aspen Boards, and is a member of the Aspen Institute's Society of Fellows. Steev is known for his innovative thinking, active client involvement, and action driven dynamic. With an innate desire to determine exactly how things work, he continues to find ways to make the most challenging projects come to fruition. His philosophy marries a balance of design, culture, community, and business. Steev has been recognized as a leader in the design industry by multiple organizations and publications including: 2017 AIA Young Architect of the Year, Colorado Homes & Lifestyles, 2017 Top Five Designers Under 40, and as one of Mountain Living's 2018 Top Architects and Designers.

U.S. MOUNTAIN COMMUNITY SUMMIT

TUESDAY JANUARY 15TH 2019 SPEAKERS & PANELISTS

TIMOTHY HOPPIN

Tim Hoppin is Director on the originations team for the Affordable Housing Finance team at Hunt Real Estate Capital, a wholly owned subsidiary of Hunt Companies. Mr. Hoppin has over 14 years of experience in the affordable housing finance industry. His experience includes underwriting, asset managing, and structuring construction and permanent loans as a banker. He has worked on a wide variety of affordable deals with multiple layers of subordinate debt and grants. He has also worked extensively on financings that include project based Section 8 HAP contracts and has also closed one of the first Freddie Mac Non-LIHTC Forwards for Workforce Housing. His career began at Newman Capital/GMAC Commercial Mortgage, and through a series of mergers and acquisitions, evolved into one at Capmark and then Citi Community Capital. His current role at Hunt includes originating and structuring affordable, workforce and conventional Fannie Mae, Freddie Mac and FHA debt products.

Mr. Hoppin received his MBA in Finance from the University of Denver and a B.S. in Economics from the University of Colorado at Boulder. In 2018, Mr. Hoppin was selected by Real Estate Forum as a member of the 50 under 40. A recognition of emerging leaders in commercial real estate.

GEORGE RUTHER

George Ruther is the Director of Housing in Vail, Colorado. With more than 23 years of mountain resort community experience, he is an expert in the creation and successful implementation of master plans and long range planning related documents focusing on resort development and addressing resort development challenges. George was directly responsible for facilitating and overseeing the development review process and implementation strategies of Vail's New Dawn. The New Dawn initiative included more than 50 new development and infill redevelopment projects with a total construction valuation of more than \$2.5B resulting in more than \$15M in new incremental sales tax collections since 2008. George's process facilitation, project management, economic development, and master planning skills were again tapped to retain Vail's second largest employer, the Vail Valley Medical Center, and ensure the successful \$200M reinvestment and redevelopment of the medical center's campus. In 2012, George was a featured speaker at the inaugural "Creating Special Places" Conference in Queensland, Australia and a past presenter at CLE International's Land Use Law, Urban Land Institute, Urban Development Institute of Australia and American Planning Association conferences. George recently returned from Anna Maria Island, Florida, where he was selected as the sole public sector panelist to serve on an eight member ULI Advisory Service Panel to provide guidance and recommendations to the residents and leaders of the Island community on the best ways to address their resort community issues. George is a member of the American Institute of Certified Planners, American Planning Association, International Code Council, Urban Land Institute, Urban Land Institute Product Council, Eagle County Housing & Development Authority, Eagle County Workforce Housing Task Force, and the Town of Vail Pension Board.

MATT JONES

Matt is the Vice President of Human Resources for Vail Resorts. In his current role Matt is responsible for human resources functions and employee housing across the Company's Colorado resorts – Vail, Beaver Creek, Breckenridge, Keystone and Crested Butte. He has 20 years of experience within Vail Resorts, including a decade as the human resources director for Vail Mountain. Most recently Matt has led the effort to transition the Colorado Employee Housing Operations Team from a 3rd party to an in-house function. This has already led to improvements in the housing experience for Vail Resorts' employees and positions the housing function for broader oversight and continuous improvements across the enterprise.

U.S. MOUNTAIN COMMUNITY SUMMIT

TUESDAY JANUARY 15TH 2019 MENUS

MORNING SESSION I: BREAKFAST

7:45-8:45

Coffee, Tea, Orange and Cranberry Juices
Seasonal Fruit Salad

Assorted Muffins Croissants, Danishes, and Scones
Preserves, Honey, and Butter
The Lodge Granola, Assorted Individual Yogurts Farm
Fresh Scrambled Eggs, Yukon Gold Skillet Potatoes
Chicken Apple Sausage, Applewood Smoked Bacon

NETWORK SKI I: VAIL MOUNTAIN

10:30-2:30

Play Hard Give Back Assorted Trail Mixes

IMPACT EVENING SESSION: DONOVAN PAVILION

6:00-8:00

Artisan Beer, Red and White Wine, Signature Cocktails and Soft Drinks
courtesy of Alpine Bank Dinner courtesy of Town of Vail
Black Cod Miso poached with Green
Onion Confit Kobe Flank Steak with
Chimichurri
Slam Salad Napa Cabbage with Blood Orange, Farro,
and Vinaigrette Stoneground Polenta topped with
Crimini and Porcinii Mushrooms

THANK YOU TO OUR 2019 SPONSORS



U.S. MOUNTAIN COMMUNITY SUMMIT

WEDNESDAY JANUARY 16TH 2019 AGENDA

MORNING SESSION II: LODGE AT VAIL RESORT

7:45-8:45: Breakfast Served at the International Ballroom at the Lodge at Vail Resort

8:00-9:00: RCLCO Presentation & Facilitated Discussion: "State of the Western Mountain Resort Real Estate Markets" (Adam Ducker, RCLCO Managing Director)

8:40 Mini Case Study #1 (developer lead)

8:50 Mini Case Study #2 (developer lead)

9:00 Mini Case Study #2 (developer lead)

9:10 Roundtable Discussion Topics:

New Opportunities/New Solution in Resort Residential New

Opportunities/New Solutions in Workforce Housing

Encouraging/Incentivizing Reinvestment in Aging Resort Real Estate

Resort Development, Applying Best

Practices for Community Building

9:45 Roundtable Report Out

NETWORK SKI II: VAIL MOUNTAIN

10:30-2:30: Network Ski hosted by Vail Mountain. Skiers/riders to group by ability level and mixed A, B, C, D Industry Category

APRÈS DISCUSSION: EXPRESS LIFT

3:00-4:00: Dive into meaningful conversation with U.S. Mountain Community Summit cohorts, speakers, and panelists.

INNOVATION EVENING SESSION: DONOVAN PAVILION

5:20: Shuttle departs Lodge at Vail for Donovan Pavilion

6:00: Dinner Service begins hosted by Vail Health

6:30-7:00: Speaker Session: "Prefab Potential" with Living Homes and Plant Prefab Founder, Steve Glenn

7:15-7:45: Speaker Session: "Wet Envelope Innovation, Prefab by Method Homes" with Method Homes Co-founder Brian Abramson

8:00: Shuttle departs Donovan Pavilion for Lodge at Vail

THANK YOU TO OUR 2019 SPONSORS



U.S. MOUNTAIN COMMUNITY SUMMIT

WEDNESDAY JANUARY 16TH 2019 SPEAKERS & PANELISTS

ADAM DUCKER

Adam joined RCLCO in the mid-1990s as an associate directly after graduate school and learned the trade with the firm. He is a recognized expert in economic development, market and financial analysis; positioning, repositioning, and marketing of real estate assets; consumer research; and corporate strategy development. He has particular depth of expertise in high-density housing, retail/entertainment and hotel development. Adam directs the Urban Real Estate Advisory Group at RCLCO, which is distinguished by: sophistication in forecasting housing, retail/commercial and hospitality demand in revitalizing cities and development corridors; in understanding the unique set of circumstances that create vibrant mixed-use environments; and in the financing mechanisms and public/private partnerships that are relied upon to achieve them. He also has a specialized expertise in understanding the interrelation and unique marketing and operating synergies of residential, hospitality, and retail/attraction environment, in small scale urban locations. Adam is a frequent speaker on topics ranging from place making to urban redevelopment to retail trends to in-town housing. His writing has been widely published and quoted in publications such as The New York Times, The Wall Street Journal, Urban Land, California Real Estate Journal, Multifamily Executive, Resort and Recreation, and National Hotel Executive. He is also an active member of the Urban Land Institute (ULI) and Programs vice chair of the Mixed-Use Development Council (Purple). A native of the New York metropolitan area, Adam received Bachelor's and Master's degrees from Columbia University.

STEVE GLENN

Steve Glenn is the founder and CEO of Plant Prefab, Inc. Plant Prefab is the first prefabricated home factory in the nation dedicated to sustainable construction, materials, processes, and operations. Plant manufactures custom and single/multifamily homes that are high-quality, healthy, and durable. With their patented building system, Plant delivers low cost homes in half the time and with less waste than traditional site-based contractors. Plant models are fully customizable and available to individuals, developers, and architects. Plant was spun out of LivingHomes and major funding was provided by Obvious Ventures. The company operates out of 62,000 sf facility in Rialto, California. Plant's Design Studio, LivingHomes, is a designer and developer of modern, prefabricated homes that combine world-class architecture with an unparalleled commitment to healthy and sustainable construction. The first LivingHome, designed by Ray Kappe, FAIA, was installed in eight hours. It became the first home ever to receive a LEED for Home Platinum rating. Twenty-four LivingHomes have been or will soon be certified LEED Platinum and one LEED Gold, making the company one of the most experienced designers of homes at the highest level of LEED certification. LivingHomes have garnered significant industry recognition including the AIA's top sustainable award, Green Builder Magazine's Home of Year, Business 2.0 "World's 11 Coolest Products", Business Week's "Architectural Wonders of the World", and the Sustainable Quality Awards Grand Prize. LivingHomes are available in standard or customized configurations to builders, developers and individuals. In addition to design, LivingHomes its own project in Atwater Village, Los Angeles (all six single family homes were certified LEED Platinum) and has worked with Make It Right on affordable housing projects in New Orleans and the Ft. Peck Indian Reservation in Montana.

Previously, Glenn worked with the William Jefferson Clinton HIV/AIDS Initiative (CHAI) and managed the development of a \$220 million program in Mozambique, the first program CHAI launched in Africa. Glenn is founder and former Chairman and CEO of PeopleLink, a leading provider of enterprise ecommunity solutions, which raised \$35 million from AT&T Ventures, GE, Goldman Sachs, idealab and others. Glenn was a founding partner of idealab, a business incubation firm that raised \$1 billion and that founded or invested in a number of successful companies including GoTo/Overture (OVER), NetZero/United Online (UNTD), CitySearch (TMCS), Tickets.com (TKTS), eToys and CarsDirect. Glenn worked for Walt Disney Imagineering as co-director of the Virtual Reality Studio. Glenn co-founded Clearview Software, which was sold to Apple Computer where Glenn later served as a marketing specialist. He holds a bachelor's degree with honors from Brown University, studied Urban Planning at Harvard Graduate School of Design, and was a Coro Fellow. Glenn is a co-founder and chair of the Sustainable Business Council, co-founder of the Kaia Parker Dance Endowment, and a co-founder and former board member of Hope Street Group and the Brown University Entrepreneur Forum. He was a Judge for the US Energy Department's 2013 Solar Decathlon competition. Glenn was named the Clean Tech CEO of the Year by Clean Tech Week; Environmental Entrepreneur of the Year by LA City Council/Faith2Green; and Greatest Person of the Day by Huffington Post. Glenn speaks regularly about sustainable design, prefabrication, and social entrepreneurship at conferences and universities including TED, TEDx, Greenbuild, TechHome Summit, Sun Valley Institute, Sustainable Brands, VerdeXchange, UCLA, Brown, Columbia, USC, Pepperdine, and University of Texas (Austin). Glenn holds two patents.

U.S. MOUNTAIN COMMUNITY SUMMIT

WEDNESDAY JANUARY 16TH 2019 SPEAKERS & PANELISTS

BRIAN ABRAMSON

Brian Abramson is the Co-founder and Director of Business Operations of Method Homes. Established in 2007, Method is a Seattle-based construction company focused on building precision-engineered, beautiful, healthy, and sustainable prefab homes and commercial structures. At Method Brian manages business operations including overseeing preconstruction, design, finance, contracts, developer business development and strategic partnerships. Prior to founding Method, Brian attended college at the University of Montana, and started several companies in Montana prior to making his way to the Pacific Northwest where he worked in commercial real estate and development. Since its inception, Method has launched eight lines

of home designs with 5 architect partners built numerous custom projects with additional architecture firms and has built a vast portfolio of projects throughout the US and Canada, including structures that meet LEED Platinum and other stringent environmental certifications. Method has been recognized as a leader and innovator in the prefab building industry. Some of Method's recent notable work includes House of the Immediate Future, a Habitat for Humanity project that debuted at Seattle's Next Fifty (recipient of ENERGY STAR® efficient home of the year) designed by the Miller Hull Partnership, Cascade, one of Seattle's first LEED Platinum accredited homes (Winner of Green Builder Magazine's green prefab projects of the year), Taproot Theatre Annex, a 21 module theatre building certified LEED Silver, builder of the SEED classroom, a Living Building candidate classroom and modular builder of 20 LEED Platinum affordable homes in the Ft Peck Sustainable Village for the Make it Right! Foundation.

In 2013 Method Homes participated in a demonstration project in conjunction with Habitat for Humanity and the Miller Hull Partnership. The team designed and built a home that was comprised of wet core modules that contain the kitchen, baths, laundry and mechanical room for the house and panelized construction for the rest of the home. Based on this work Method has continued to develop a wet core system of small modules that can go within the greater structure of homes, townhomes and multifamily projects. Method has focused on affordable housing for this offering and through the time savings and offsite construction this offering can help with cost control and project delivery for affordable housing projects.

U.S. MOUNTAIN COMMUNITY SUMMIT

WEDNESDAY JANUARY 16TH 2019

MENUS

MORNING SESSION II: BREAKFAST

7:45-8:45

Coffee, Tea, Orange and Cranberry Juices

Seasonal Fruit Salad

Assorted Muffins Croissants, Danishes, and Scones

Preserves, Honey, and Butter

The Lodge Granola, Assorted Individual Yogurts Farm Fresh
Scrambled Eggs, Yukon Gold Skillet Potatoes

Chicken Apple Sausage, Applewood Smoked Bacon

NETWORK SKI II: VAIL MOUNTAIN

10:30-2:30

Play Hard Give Back Assorted Trail Mixes

INNOVATION EVENING SESSION: DONOVAN PAVILION

6:00-8:00

Artisan Beer, Red and White Wine, Signature Cocktails and Soft Drinks
courtesy of Vail Health Dinner courtesy of Vail Health

Roasted Chicken

Quinoa Salad

Fresh Garden Salad with Goat Cheese

THANK YOU TO OUR 2019 SPONSORS



U.S. MOUNTAIN COMMUNITY SUMMIT

THURSDAY JANUARY 17TH 2019 AGENDA

MORNING SESSION: DONOVAN PAVILION

8:30: Shuttle Departs Lodge at Vail for Donovan Pavilion

8:30-9:00: YIMBY Registration

8:30-10:00: Light Breakfast and Refreshments

9:00-10:00: Speaker Session "State of the Union, Workforce Housing in Mountain Communities" (Willa Williford, Williford LLC)

10:15-11:00: Panel Discussion: "Big Picture, Small Town: Long-range workforce housing and community-building strategy" with Melissa Sherburne: Director of Acquisitions, Brynn Grey Partners, Mike Schott: Director of Community Development Kaufman Development, Clark Anderson: Executive Director Community Builders, Chantal Unfug: Director Division of Local Government State of Colorado (Moderated by Natalie Spencer, APX1 Founder)

11:00-11:30: Action and Engagement Q&A and Industry Task Force Group Creation

11:30-11:45: Summary Remarks, A Road-map Forward (U.S. Mountain Community Summit Planning Team)

11:45 (DEN Shuttle Departure)

NETWORK LUNCH: DONOVAN PAVILION

12:00-1:00: Join U.S. Mountain Community Summit Guests and local Y.I.M.B.Y. Jamboree Attendees for BBQ

Y.I.M.B.Y. AFTERNOON SESSION: DONOVAN PAVILION

1:00-1:30: Eagle County Workforce Housing Task Force update with Bobby Lipnick and Michael Hazard

1:30-2:30: Speaker Session: "Vail Valley Deep Dive" (Tori Franks, Kim Williams and Willa Williford)

2:30-3:15: Local Developer Panel with Steve Spessard, Michael O'Connor, and Gerry Flynn (Moderated by Willa Williford)

3:15-3:30: Network Break

3:30-4:15: Round-table Discussions: How do we get from NIMBY to YIMBY (Vail Valley Task Force member led)

4:15-5:00: Panel Discussion: "Vail Valley Six Towns + Eagle County" with Scot Hunn, George Ruther, Michelle Metteer, Morgan Landers, Jeremy Reitman, Kim Williams (moderated by Elyse Howard, Director Habitat for Humanity)

CLOSING APRES HOUR: DONOVAN PAVILION

5:00-6:00: Y.I.M.B.Y. Jamboree Closing Session

THANK YOU TO OUR 2019 SPONSORS



U.S. MOUNTAIN COMMUNITY SUMMIT

THURSDAY JANUARY 17TH 2019 SPEAKERS & PANELISTS

WILLA WILLIFORD

Willa Williford is principal of Williford LLC, located in Crested Butte, Colorado. Williford LLC provides strategic planning, technical assistance, analysis, and project management for affordable, workforce, and attainable housing. Willa's experience includes housing development, finance, and asset management in the public and private sectors. Prior to becoming a consultant, she served as Housing Director for Boulder County, where she provided leadership for 500 new affordable homes and developed financially sustainable, results oriented programs and policies. She previously worked for Boulder Housing Partners and US Bank Community Development Corporation. Willa holds a Masters of Urban and Regional Planning from University of Colorado at Denver, and a BA from Reed College in Portland OR. In addition to her work, Willa is passionate about being involved in her community. She currently supports and volunteers at the Crested Butte Land Trust, Stepping Stones Children's Center, and Crested Butte Mountain Bike Association. Previous volunteer positions include: City of Boulder Planning Board, Colorado Housing and Finance Authority, I Have a Dream Foundation, Safehouse Progressive Alliance for Nonviolence, Historic Boulder, Colorado Housing Now, and Reed College

NATALIE SPENCER

Community alchemist and entrepreneur, Natalie is the founder of APX1.CO, the first nationwide effort to address the core issues resort-based mountain towns face. From workforce housing to food security, APX1 is dedicated to research, investment, and development for livable mountain communities®. Natalie's diverse background in business, geo-security, and development spans a decade. She worked in refugee resettlement, international water policy, and infrastructure design in remote Asia and Africa, after which she founded a technology company to map international crisis relief resources. Her inspiring connections led her to launch the internationally recognized Google for Entrepreneurs Speaker Series in Jackson Hole. Natalie founded PACE, Navvi®, AirMoby, and APX1. She studied finance at Harvard Business School HBX and attended the Advanced Environmental and Energy Sciences: Masters of Science in Architecture Program where she tested high-altitude building materials for Glacial Lake Outburst Flood applications. Natalie graduated magna cum laude from the University of Hawaii. She speaks Hindi, Urdu, and Arabic. Natalie is an athlete, Wilderness EMT, whitewater and ski guide, experience she applies to strategy, risk management, and leadership in her professional life.

CLARK ANDERSON

Clark Anderson is Executive Director of Community Builders, an organization he co-founded to build livable communities in the American West. Community Builders works to generate lasting systemic change by strengthening local leadership, inspiring community action, and enabling on-the-ground progress. For over 15 years, Clark has worked with communities to address a wide range of land use, transportation, housing, economic development, and resource conservation challenges throughout the American West. He's adept at helping people find common ground through informed dialogue and meaningful public engagement. Through these exchanges, Clark helps communities create a shared vision for the future and develop the strategies, partnerships and resources to get there. Clark was born and raised in Eagle County, Colorado. He currently lives in Glenwood Springs with his wife, Kayce, and their children, Blu and Rayne. Clark loves playing in water and snow and has been fortunate to see many parts of the world via kayak, skis, and surfboard – all with soccer ball in tow. He holds a bachelor's degree in Biology from the University of Colorado and a Master's in Geography from the University of California, Davis.

MIKE SCHOTT

Mike Schott is the Director of Community Development for Kaufman Development, where he is responsible for investor relations, business development and community relations. During his tenure at Kaufman, Mike has also served as the Director of the Gravity Project, which is a 10 acre mixed use development in downtown Columbus, OH that will consist of over 1 million+ SF once completed. The Gravity Project intends to harness Gravity as a force for the development of unique communities; bringing like minded people, programs and spaces together. In that way, a collective consciousness forms that positively impacts the world-at-large. In addition to Mike's responsibility at Kaufman, he is also a trustee of a private family foundation, the Harold C. Schott Foundation, headquartered in Cincinnati, Ohio. Mike oversees the Central Ohio and National philanthropic strategy and also serves on the investment committee for the foundation. He holds leadership positions on several other non-profit boards including The James Cancer Hospital Foundation, the Create Columbus Commission, Boys and Girls Clubs of Columbus, and Junior Achievement of Columbus.

U.S. MOUNTAIN COMMUNITY SUMMIT

THURSDAY JANUARY 17TH 2019 SPEAKERS & PANELISTS

CHANTAL UNFUG

A native of Colorado, Chantal's childhood, filled with countless days exploring small, rural communities, created a passion for community building. Her early career as a business woman and part time ski instructor in Aspen and Winter Park led her on a continued path as an advocate for community and economic development, neighborhood stabilization and revitalization, including serving as the Director of the Women's Business Office under Governor Roy Romer and as the Manager of Denver Parks and Recreation under Mayor Guillermo "Bill" Vidal.

Chantal blended her experiences in international communications, business ownership in the medical and biotechnology finance arena with her public sector career in community and economic development, policy implementation, legislative affairs and management. Her expertise ranges from organizational and managerial effectiveness, performance leadership, to communications and community and economic development. She is a skilled negotiator and excels at strategic planning and stakeholder engagement.

This path led Chantal Unfug to the Department of Local's Affairs to serve as Director of the Division of Local Government in 2013 where she leads over 65 employees to provide research, technical assistance, problem solving and expertise on community and economic development with a focus in local governance. She also oversees multiple unique state and federal grant programs, with 4 advisory committees distributing over \$200M annually to strategically invest annually in over 1000 local community development and resilience projects.

Having served on several community boards in her career, Chantal is currently serving on the Colorado Mountain Club, Colorado Resource Center and Globalminded Boards of Directors. She is a graduate of Boston University and lives in Denver with her husband and two 4th gen sons.

MELISSA SHERBURNE

Melissa is Managing Partner at Brynn Grey Partners, developer of locals' neighborhoods in the high country, including Wellington Neighborhood in Breckenridge, Peak One Neighborhood in Frisco, and Whole Foods/Basecamp in Frisco. Melissa is overseeing the development of West Steamboat Neighborhoods, a locals neighborhood in Steamboat that will include 450 homes with a sense of community and place (www.weststeamboatneighborhoods.com). Prior to joining Brynn Grey, she worked as a consultant for over a decade, with dozens of public and private sector clients across the West. Her work in places Steamboat Springs, Aspen, Ridgway, Gypsum, and Nederland have received numerous awards for sustainability, innovation, and collaborative partnerships. Melissa has a B.A. from the University of Colorado at Boulder, and a Masters of Environmental Management from Duke University. She is certified AICP and LEED-AP, and is a member of ULI's Resort, Entertainment, Tourism and Leisure (RETL) Council. Melissa, her husband, and two children live in Frisco, where she served on the Planning Commission for many years, and was elected to the Frisco Town Council in 2018.

KIM WILLIAMS

Kim is the Executive Director Eagle County Housing and Development Authority. She previously served as Managing Broker for Affordable Workforce Housing Programs at the The Valley Home Store where she managed Eagle County's deed restricted properties and sold deed restricted inventory located within Miller Ranch. The program allows families that live and work in Eagle County to become homeowners. Kim is the local workforce housing expert for buyers, sellers, lender, Realtors, appraisers, local municipalities, Eagle County, and business owners. She is a graduate of the Miami University Bachelor of Science, Farmer School of Business Organizational Behavior Studies, Business Management Program.

U.S. MOUNTAIN COMMUNITY SUMMIT

THURSDAY JANUARY 17TH 2019 MENU

MORNING SESSION: DONOVAN PAVILION

8:45-10:00

Coffee & Tea Assorted Baked Goods

YIMBY NETWORK LUNCH: DONOVAN PAVILION

12:00-1:00

Lunch Courtesy of Triumph Development

Sweet Tea

Pulled Pork Plates and Sandwiches Baked

Beans and Tasty Slaw Banana Pudding

YIMBY AFTERNOON APRES: DONOVAN PAVILION

5:00-6:00

Courtesy of 359 Design and Hoffman, Parker, Wilson & Carberry P.C. Artisan

Beer, Red and White Wine, Signature Cocktails and Soft Drinks

THANK YOU TO OUR 2019 SPONSORS

